

Experience of CIS in KWH

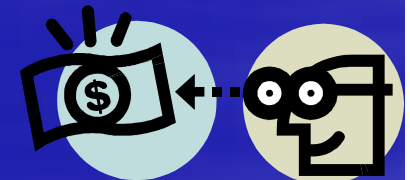
Seminar on Clinical Information System in ICU

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Kwong Wah Hospital
22nd April 2009



CIS Systems in HK

- Early attempt
 - PYNEH PICU
- Early successes
 - Painful work on interface with CMS
 - KWH AICU & QMH NICU
- A few more installed
 - Positive experiences
 - No major breakthrough
 - Loss of momentum
- New systems
 - PYNEH / UCH / PMH AICU
 - Second vendor
 - Integration of APACHE / Discharge Summary
- Other factors
 - Shortage of staff
 - **Lower price tag**



中国散文学会 编选

历史

不忍细看

见微知著 以崭新笔触披露惊心动魄的真相
去伪存真 用生动细节还原历史本来的面目

文 欢 主编



河南文艺出版社

BEFORE MARRIAGE

John - Ah....At last. I can hardly wait!

Jane - Do you want me to leave?

John - NO! Don't even think about it.

Jane - Do you love me?

John - Of course! Always have and always will!

Jane - Have you ever cheated on me?

John - NO! Why are you even asking?

Jane - Will you kiss me?

John - Every chance I get!

Jane - Will you hit me?

John - Hell no! Are you crazy?!

Jane - Can I trust you?

John - Yes

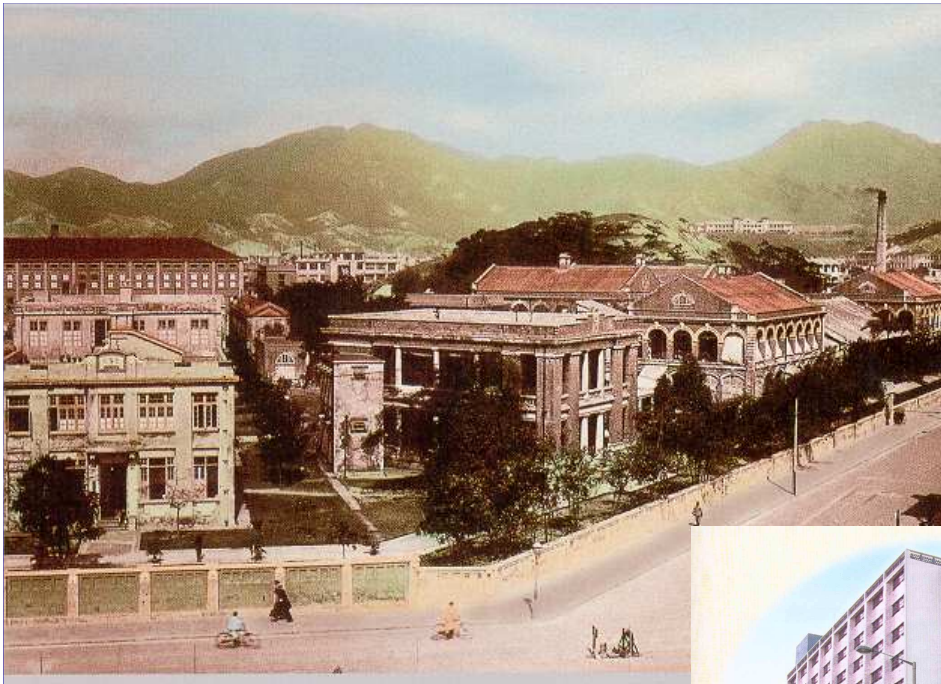
Jane - Darling!

AFTER MARRIAGE

Read from the bottom back to the top

1. Choosing a commercial database
2. Confronting problems
3. Observation & Recommendations



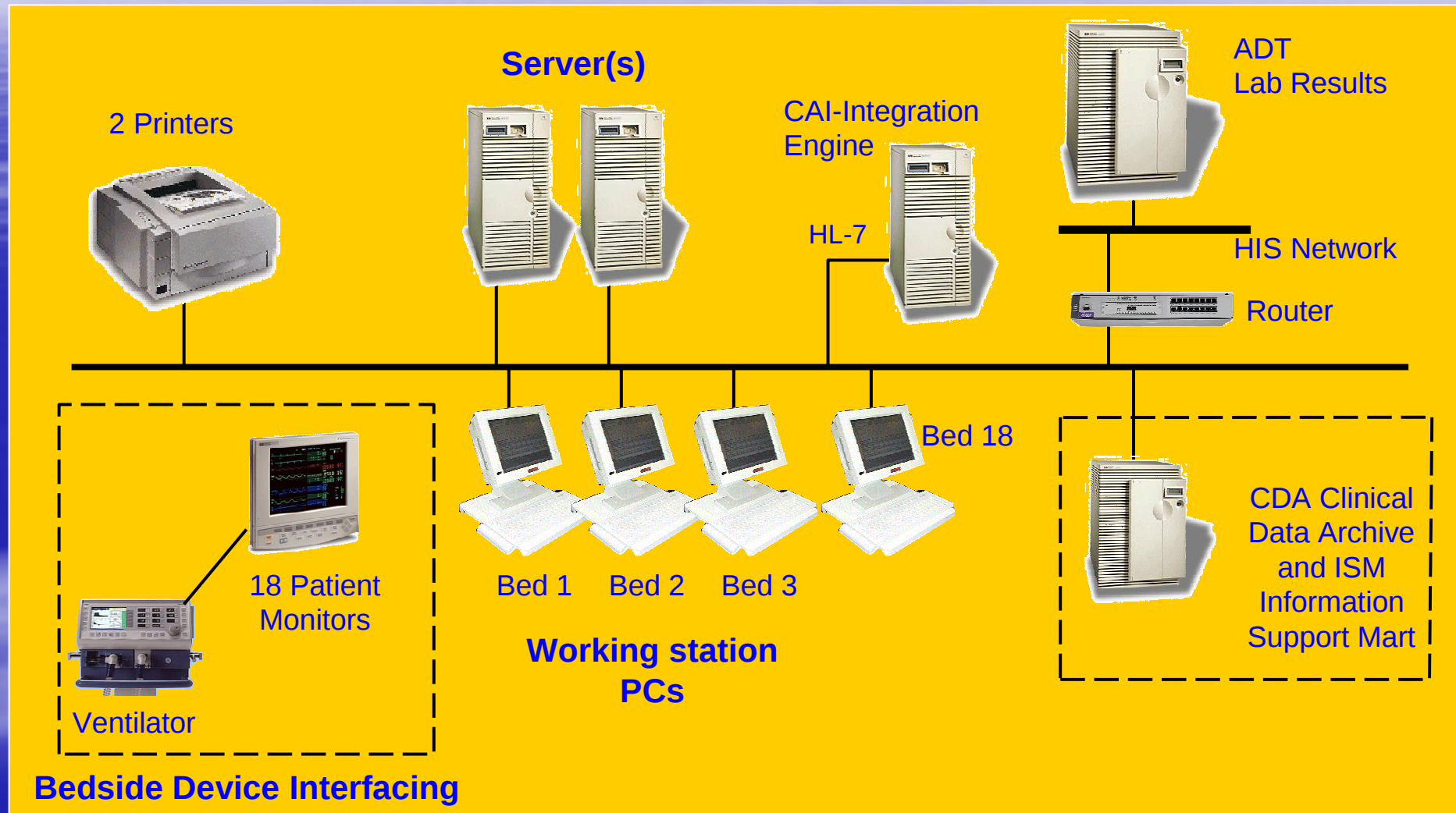


- Tung Wah Group of Hospitals (TWGH) in 1911
- Managed by Hospital Authority (HA) since 1991
- Major acute hospital in KWC (Kowloon West Cluster)
- ~1200 beds and staff force over 2800



- Large scale major refurbishment project completed in July 1997
- Major redevelopment plan started 2009

KWH ICU Information System Overview



KWH experience

- Second CIS site in H.K. (first site : PMH neonatal ICU)
- Go alive on 16 Feb. 1998
- 9 Flowsheets, 8 Forms (6 forms & 2 notes), MAR and Worklist
- Interfaced with ABG machine, ventilators, pumps and cardiac output measurement
- Linked with ADT (2000) and Laboratory (2001 to 2003)
- CDA (Clinical Data Archive) since 2000
- MAR since 2002 (paperless Jan 2005 since work station installed in pharmacy)
- Assess to ECG (TraceMaster) of Medical Unit since 2002
- CareVue Web since 2003 (Server upgrade 2003)
- Statistic reporting since 2004

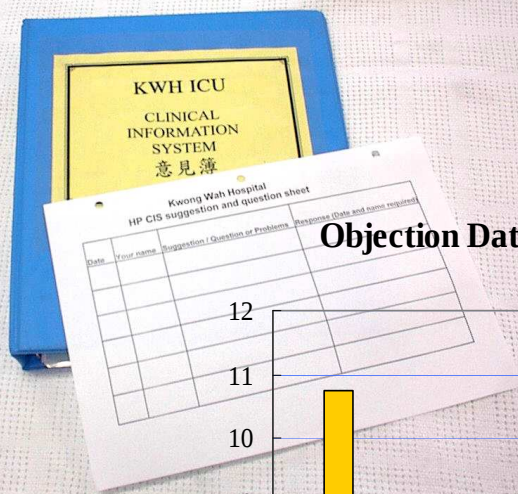
Common questions

- Is the cost justified :
 - Any evidence to show quality care improvement
 - Reduction in nursing documentation
 - More time spent on patient care
 - Reduction in nursing full-time equivalents (FTE)
 - Reduction in length of stay (LOS)
 - Decrease Hospital mortality / occurrence of complications – ICU readmission, self-extubation, nosocomial infection
 - Others :
 - Patient comfort
 - Family satisfaction
 - Recovery of function

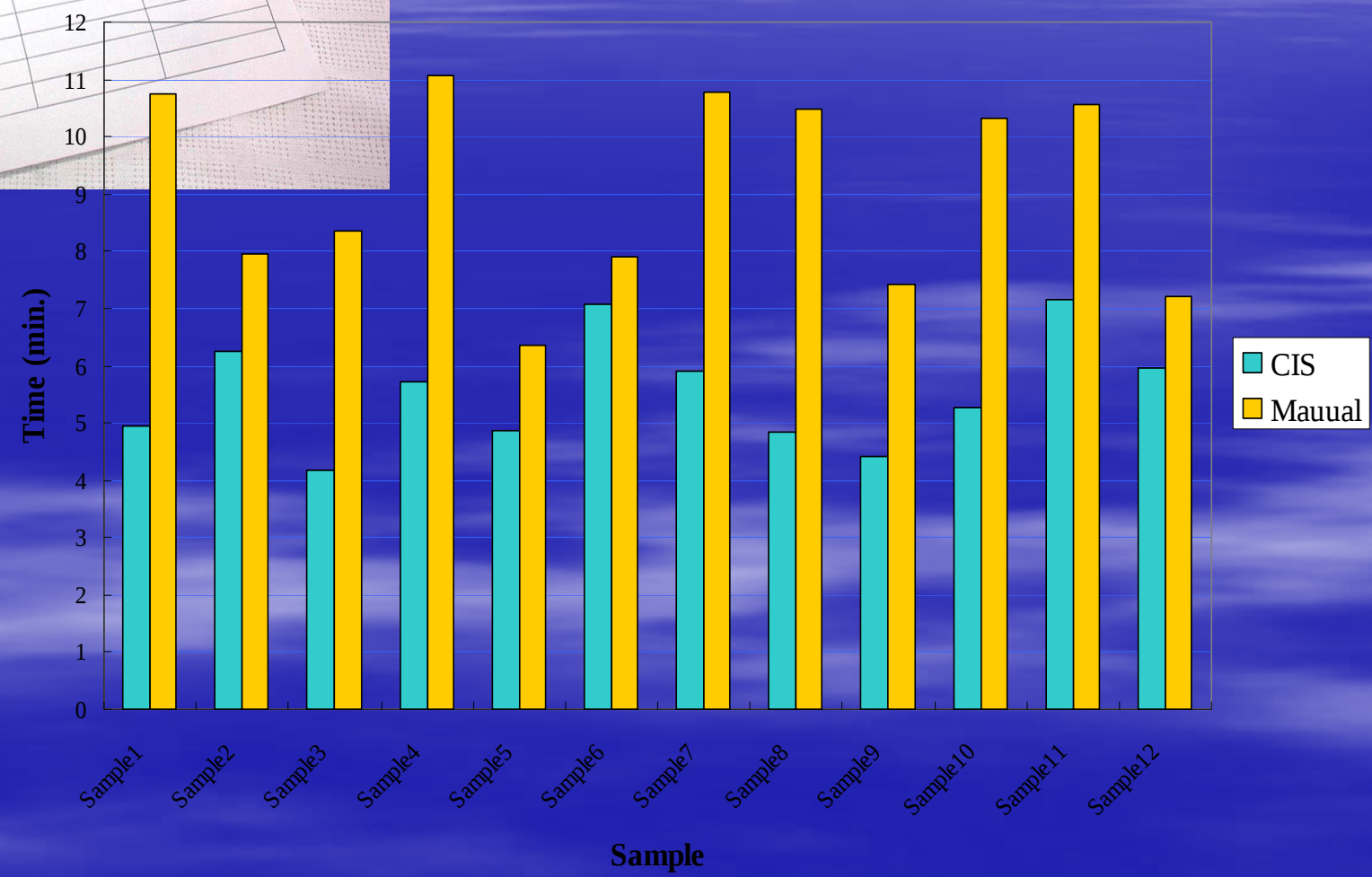
- Must be more than just what is being replicated in the written record or merely a documentation tool
- Too expensive a tool just to be a computer designed to ease documentation and retrieve data faster

Uses and Advantages of EMR

- Improved information access with enhanced data acquisition for monitoring and administrative functions
- Decision support, alerts, and critical pathways
- Support for clinical research and outcomes of quantitative assessment
- Access to reference materials
- Improved medical and nursing documentation with improved legibility and reduction in medication and documentation errors
- Better ability to manage and store data
- Improved data quality and quality of care
- Ability to generate multiple meaningful reports
- Ability to integrate graphical data into the record : waveforms and ECG as an example
- Improved compliance with Accreditation of healthcare organization and other related organizations



Objection Data : Routine Charting - Patient Data Flowsheet / Assessment Flowsheet



C.I.S. 操作 (回收問卷49 份 - Respondent Rate 49/54 = 90%)

	十分 滿意	滿意	一般	不滿	十分 不滿
1. Patient Data Flowsheet 的內容 意見 _____	6.12%	91.84%	2.04%	0.00%	0.00%
2. Assessment Flowsheet 的內容 意見 <u>Difficult to access bed sore's</u> <u>size, 省略 Ventilator 病人之</u> <u>T.V., R.R., Airway, M.V. 或</u> <u>C.I.S.自動記錄</u>	6.12%	83.67%	10.30%	0.00%	0.00%
3. Admission Form 的內容 意見 <u>Emotional Status 可否加多一</u> <u>些形容詞</u>	2.04%	95.92%	2.04%	0.00%	0.00%
4. 使用 C.I.S. 的運作純熟程度	0.00%	69.39%	30.61%	0.00%	0.00%

5. 日常常規護理工作轉變	0.00%	73.47%	26.53%	0.00%	0.00%
6. 與其他部門的同事溝通	0.00%	33.33%	64.58%	2.09%	0.00%
7. 記錄各資料的方法/途徑	0.00%	81.25%	18.75%	0.00%	0.00%

8. 直至現今，整體上在記錄各項資料時 仍感到混淆或無所適從	是		否	
	<u>10.42%</u>		<u>89.58%</u>	

如答「是」，請說明以便跟進

IPD, CAPD, Intake & Output chart ; Assessment flowsheet 內之 drains 的數量以每更計或整日
之 total 數

9. 重溫班的需要	是		否	
	<u>2.08%</u>		<u>97.92%</u>	

Why can't the system do that ??



功能 (回收問卷49 份 - Respondent Rate 49/54 = 90%)

	是	否
1. 直至現今，整體上 C.I.S. 較人手文字記錄節省時間	<u>100.00%</u>	<u>0.00%</u>
2. <u>多出的時間如何利用</u>		
多與病人及其家人溝通，了解其 心理上的照顧 閱讀病人病歷,增加學習知識機會 同事互相交流,提高護理知識及質數 協助及監察護理程序，提高護理質數 協助較忙的同事		
3 C.I.S. 資料能有系統性地幫助瞭解、分析病人情況	<u>95.45%</u>	<u>4.55%</u>

Conflicting results

- Reduction in nursing documentation
- More time spent on patient care
- Reduction in length of stay (LOS)
- Reduction in nursing full-time equivalents (FTE)

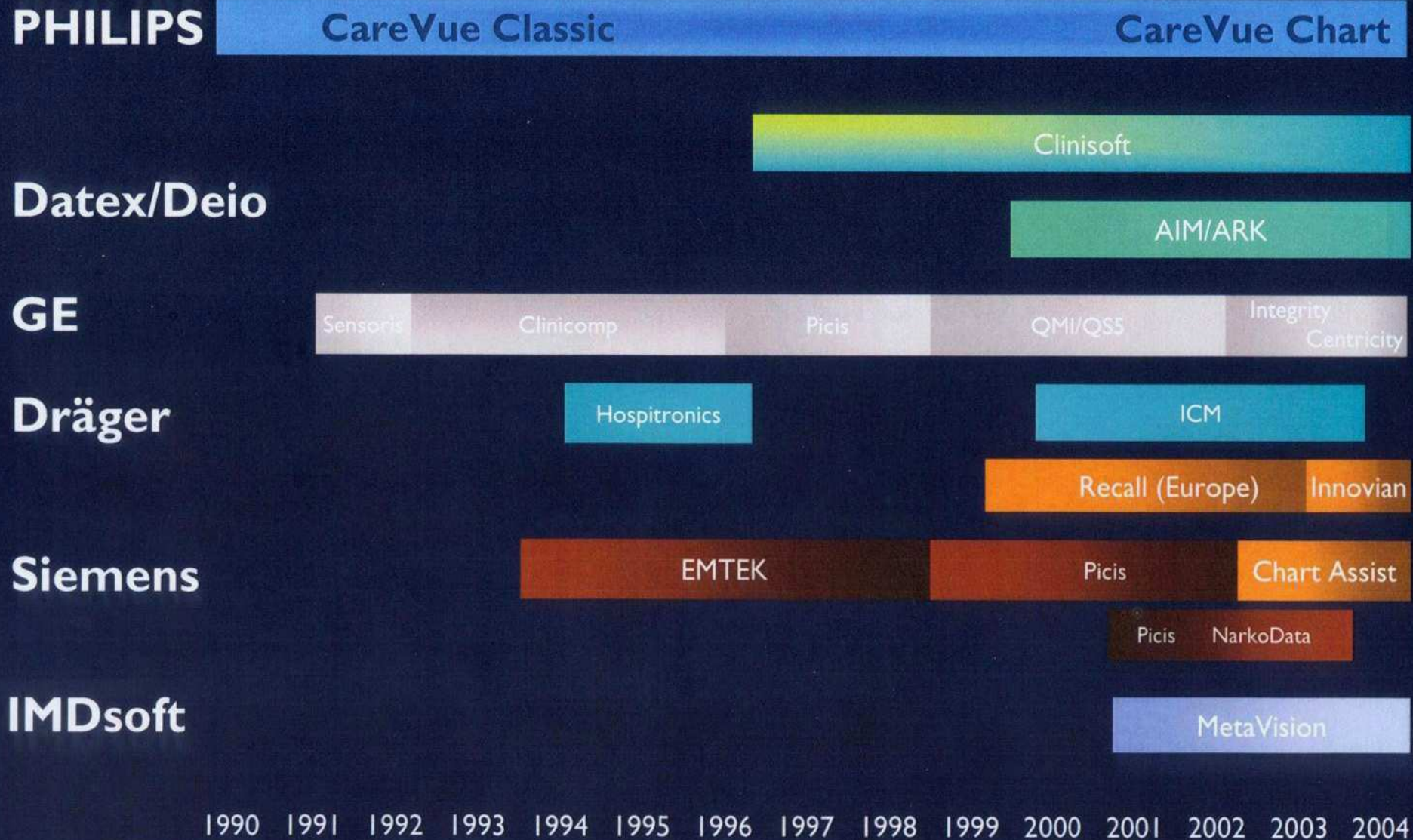
? Factors for conflicting results

- Comprehensive charting is not fully integrated yet with a total HIS
- Manual charting was still required
- Savings in time may be absorbed into other activities
- Nurses may not have utilized the full capabilities of computerized charting

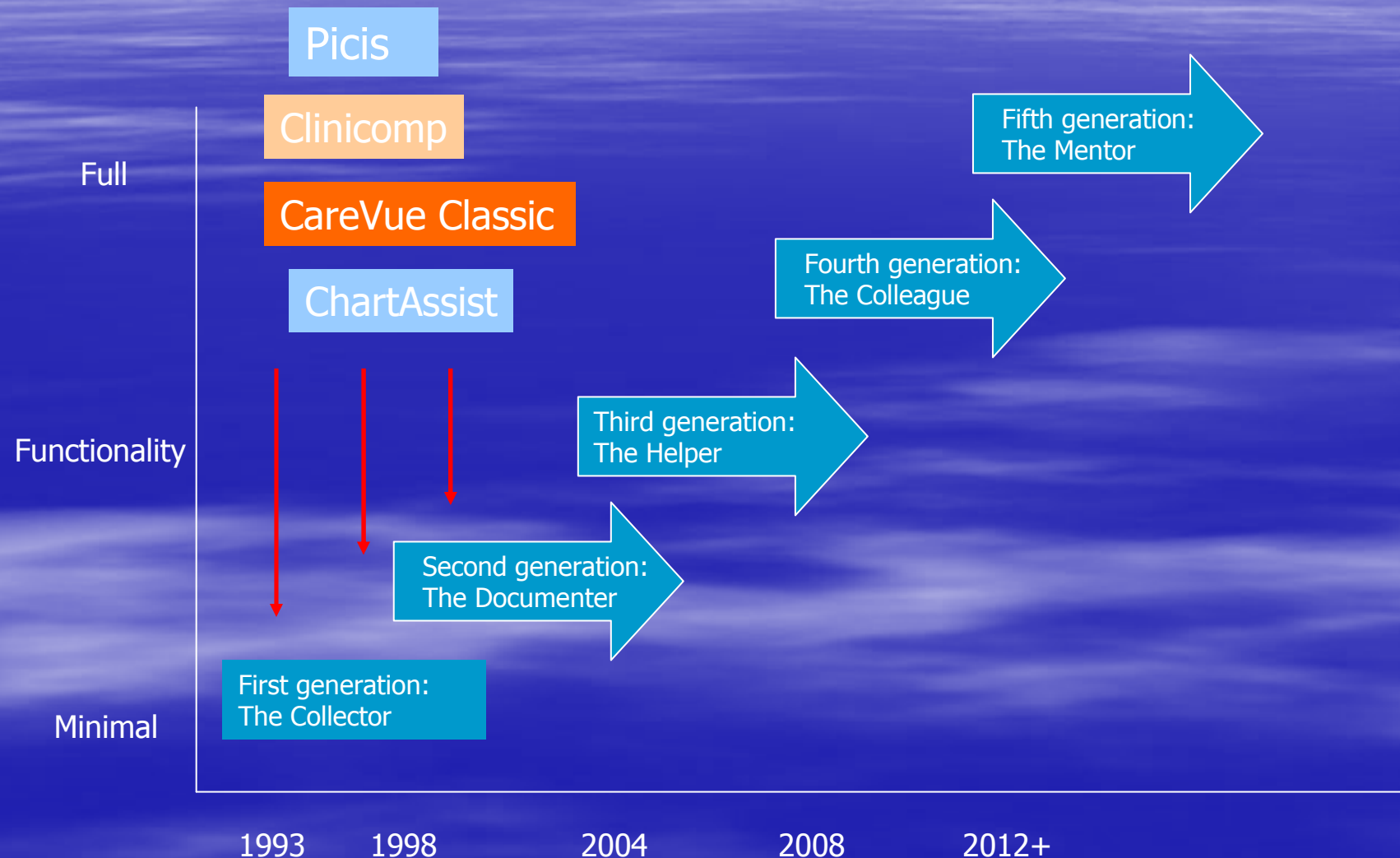
Electronic medical record (EMR) in ICU

- **Totally integrated EMR**
 - Medical decision making
 - Decision support; critical pathways
- **EMR** : Electronic patient record that resides in a system specifically designed to support users by providing accessibility to complete & accurate data, alerts, reminders, clinical decision support systems, links to medical knowledge and other aids

CIS Vendor Offerings



The 2004 Gartner Computer-Based Patient Record System Generation Model



Choosing a Database

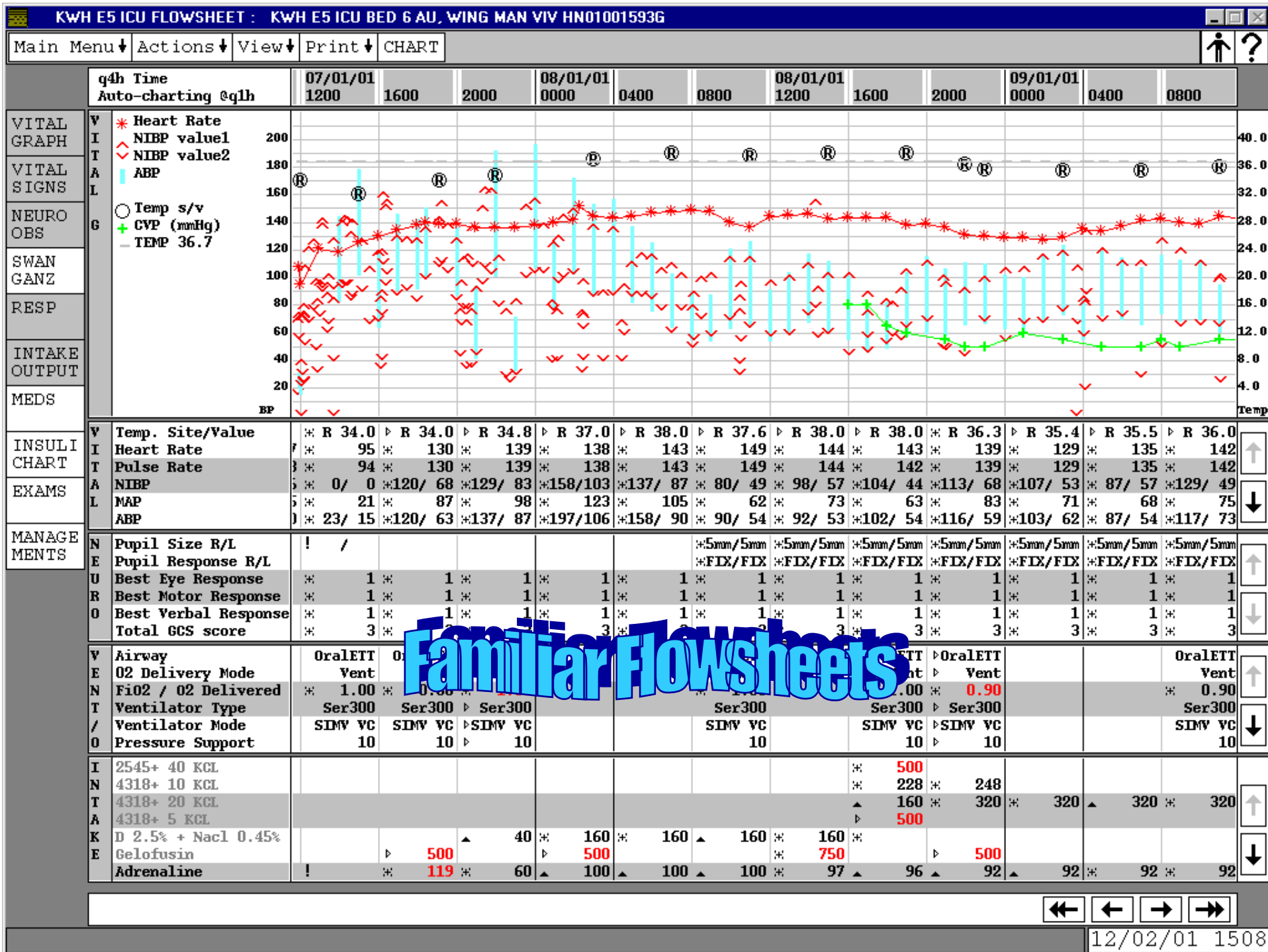
- Numerous commercial database packages
- Most appropriate system
 - Goals for the eventual output
 - Electronic data capture
 - Necessary equipment; support services
 - Buy it first, build-the-data-transfer-system-later → database collects dust rather than information
 - Data-collection personal requirement

Confronting Problems

- Human factors
- Overlapping infrastructure
- Overwhelming Data during crisis – e.g. resuscitation
- ? Desirable feature : inflexible time limit for charting back
- Manpower and resources
- Standardization of terminology
- Interface with hospital information systems
- Security problem
- Legalization of electronic records and signature

Human factors

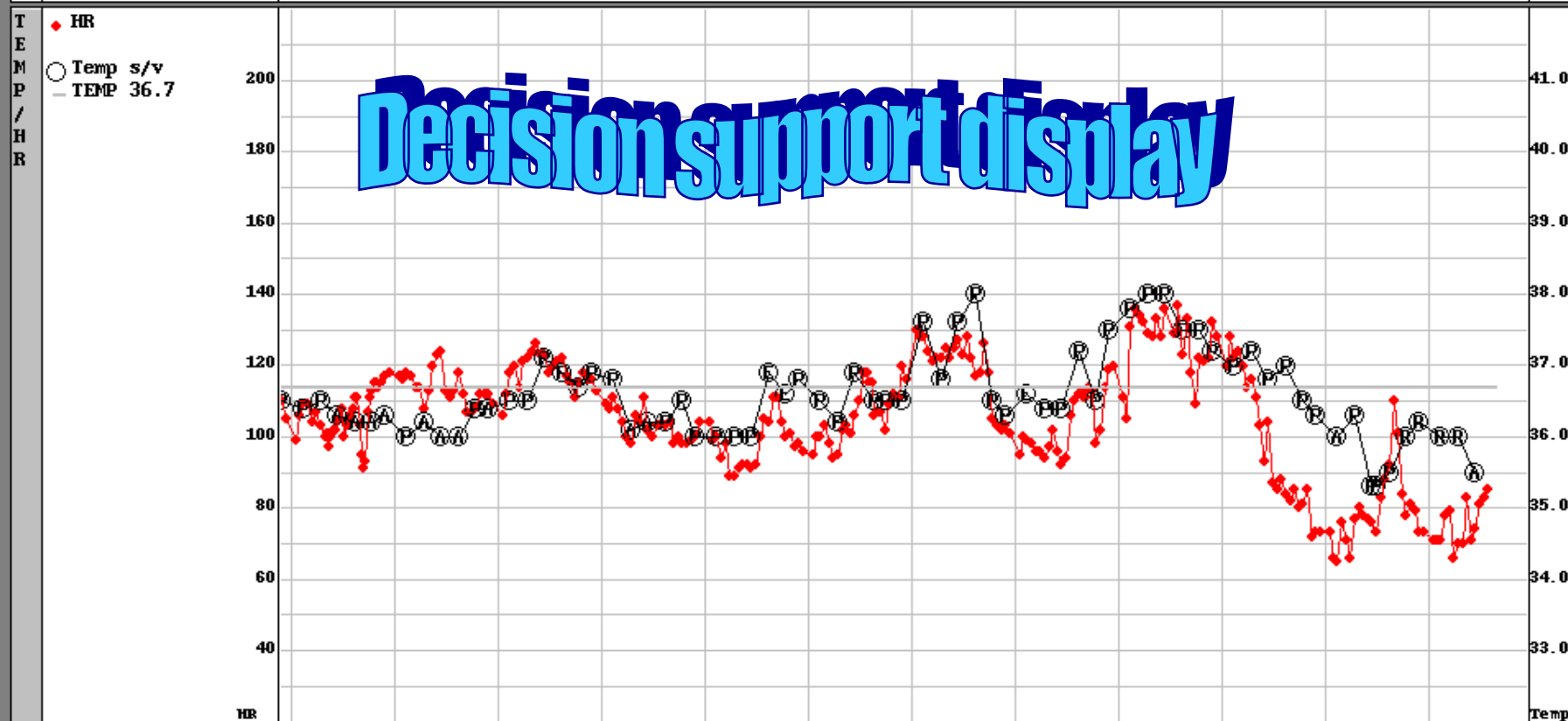
- Second site implemented with CIS
 - Information technology relatively new to KWH
 - Observed behavior that people fear & resist change
-
- “Slow implementation process”
 - Training and on site support
 - Familiar forms and flowsheets
 - Choice lists / Structured text / Trending



ICU ADMIT & TRANSFER SUMMARY : KWH E5 ICU BED 1 CHEUNG, YIM CHING HN00087095H	
Main Menu Actions View Print Store	
23/01/01 1330	
Admit & Transfer Det Admit & Transfer Out Hx & Physical Exam of Current Meds / IVF Additional Info.	Details: Date of transfer in 23/01/01 1322 Transfer in from N7 Unit H.D.U. Date of transfer out Receiving ward N4D Unit Renal Length of stay in ICU days hrs Transferring nurse Admit & Transfer Out Summary Admission Summary: Diagnosis Sepsis Reason for ICU Admission Close monitoring and ventilatory support. Final Diagnosis Past History DM TAHBSO. DM with nephropathy ESRF on CAPD. Social History Non-Smoker Non-Drinker Summary: x 26/12/00 Admitted with 2/7 x fever, headache, chills and rigors. Plain CT brain and lumbar puncture - NAD. Subsequently condition gradually resolved with antibiotic treatment. Then developed L ptosis and blurred vision. Tensilon test negative. CT orbits () showed soft tissue mass in L orbital apex and L posterior ethmoidal sinus - ?inflammatory. MRI brain (9/1/01) showed destructive sphenoidal mass - ?fungal infection. Unremarkable DM HT COAD AF IHD IHD-PTCA IHD-PTCS IHD-CABG Old MI CHF Old CVA Old Pul TB CRF CRF-CAPD CRF-HD CRF-CCPD Dementia BPH PVD PVD-Graft Epilepsy Asthma Pacemaker Cirrhosis



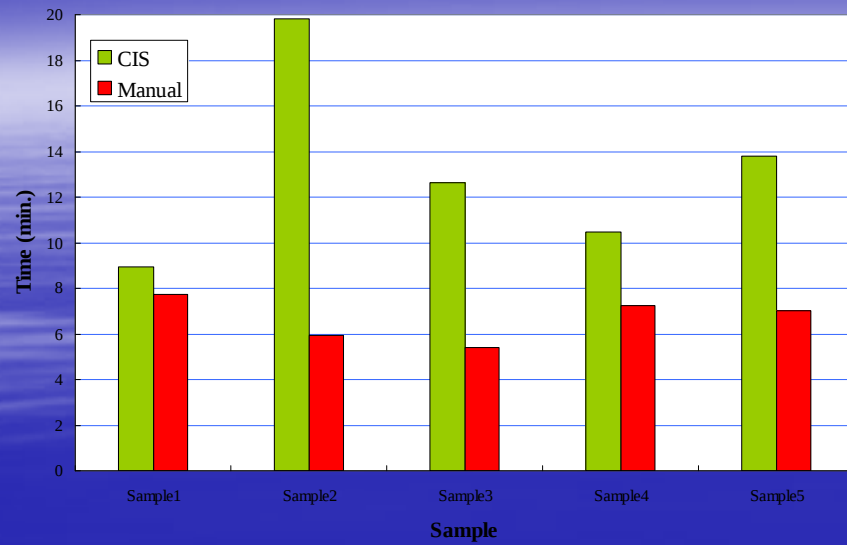
q24h Time Auto-charting @qlh		01/02/01 0000	02/02/01 0000	03/02/01 0000	04/02/01 0000	05/02/01 0000	06/02/01 0000	07/02/01 0000	08/02/01 0000	09/02/01 0000	10/02/01 0000	11/02/01 0000	12/02/01 0000
TEMP	T Post-op Day	* D14	* D15	* D16	* D17	* D18	* D19	* D20	* D21	* D22	* D23	* D24	* D25
	E Post-op. Day									OT day	D1	D2	D3
AB	M Temp. Site/Value	*PO 36.4	*PO 36.0	*PO 36.5	*PO 36.8	*PO 36.0	*PO 36.5	*PO 37.6	*Er 36.6	*PO 37.8	*PO 37.0	*AX 36.0	* R 36.0
	P WBC (4-11)	14.80	13.80	12.40	16.00	12.80	12.90	19.10	15.00	20.80	11.20	5.90	4.70
TEMP	A Amphot B 30mg IV	30mg	30mg	30mg	30mg	30mg	30mg	30mg	30mg	30mg	30mg	30mg	30mg
HR	B Tazocin 4.5gm IV							4.5gm	4.5gm	4.5gm	4.5gm	4.5gm	4.5gm
	Vanco 1000mg IV							1000mg					



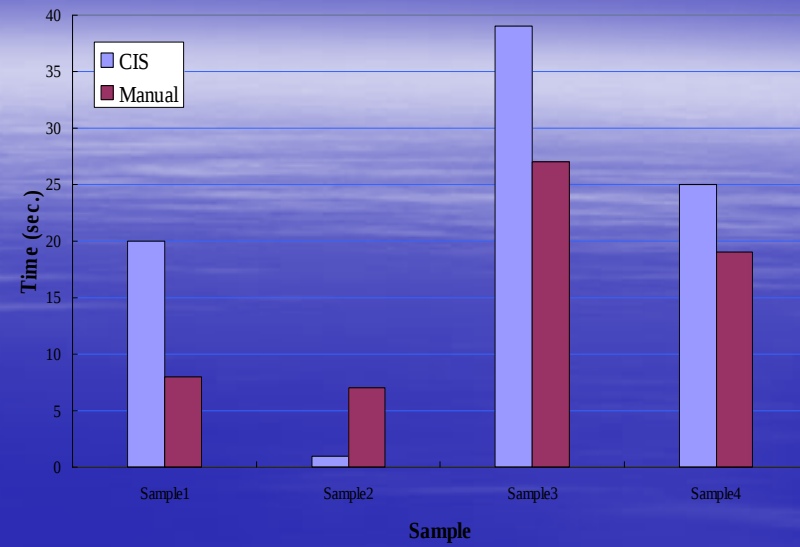
Confronting Problems

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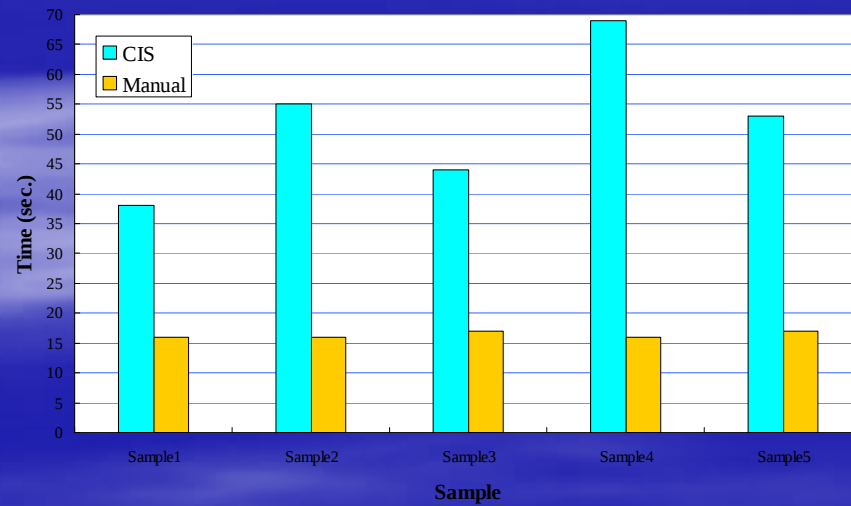
Transfer Out



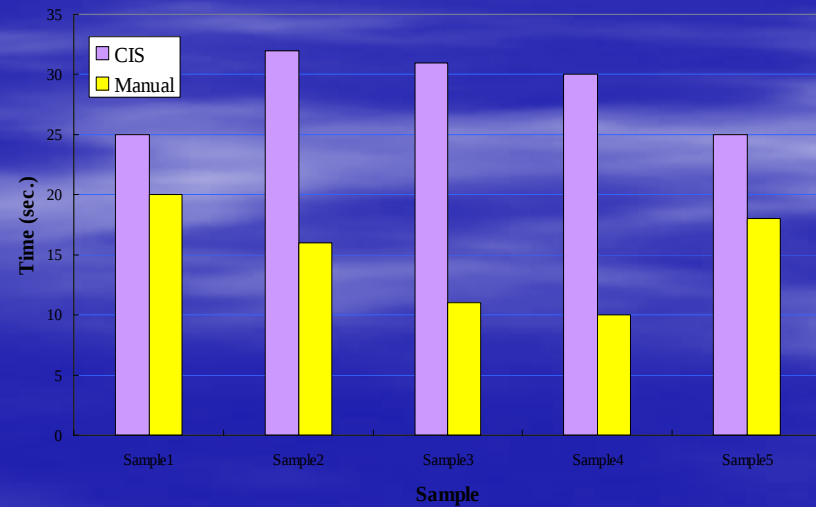
Change Treatment (b) Medication



Change Treatment (a) Extubation



Change Treatment (c) Change Ventilator Setting



ICU RESUSCITATION RECORD : KWH E5 ICU No Bed CHOI, MOON KEE HN00083411K														
Main Menu ↓ Actions ↓ View ↓ Print ↓ CHART														
Exact Time		18/12/00 0219	18/12/00 0220	18/12/00 0221	18/12/00 0222	18/12/00 0224	18/12/00 0226	18/12/00 0227	18/12/00 0228	18/12/00 0233	18/12/00 0234	18/12/00 0235	18/12/00 0236	
VITAL SIGNS	V Heart Rate	172	199	200	38	132				57				
	I Heart Rhythm	V Tach	V Tach	V Tach		ST				PEA				
RESP	T NIBP	54/ 31				91/ 34				x123/ 76				92/ 38
	A ABP													
CPR EVENTS	L CVP (mmHg)													
	SpO2													
BLOOD TEST	R Airway	Natural												
	E O2 Delivery Mode	Ambu												
	S FiO2 / O2 Delivered	1.00								1.00				
	P Ventilator Type							Ser300						
	Ventilator Mode							SIMV VC						
C P R	CPR Start/Stop	Start							Stop		Start			
	NS													
	2545													
	Adrenaline													
	Dobutamine													
	Morphine													
	Defibrillation (J)	200	300											
	Adrenali 1mg IV				1mg						0.5mg	0.5mg		
	Acertil mg PO													
	Haldol 10mg IV													
	Lasix mg IV													
	Lignocan mg IV	100mg												
	TNG Tab SL													

Event line section

12/02/01 1656

Confronting Problems

- Human factors
- Overlapping infrastructure
- Overwhelming Data during crisis– e.g. resuscitation
- ? Desirable feature : inflexible time limit for charting back
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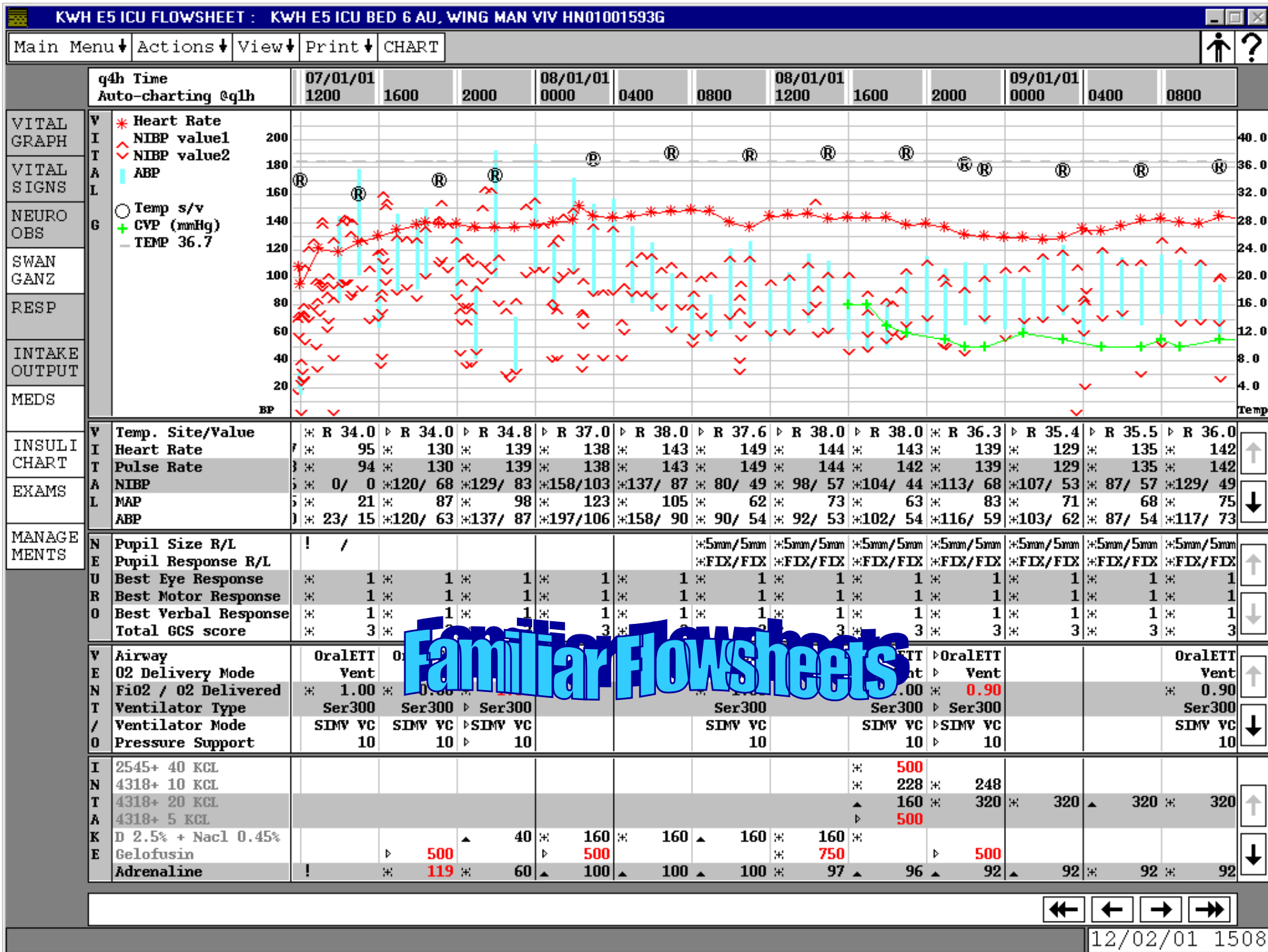
KWH E5 ICU APACHE II : KWH E5 ICU No Bed MAN, MEI NGOR HN01008266I									
Main Menu ↓ Actions ↓ View ↓ Print ↓ CHART									
q12h Time 08/02/01 1200 09/02/01 0000 1200 10/02/01 0000									
APACHE GRAPH	Hematocrit(%)		▷ 29.0	▷ 29.3					
	Total GCS score		⊗ 3	⊗ 14	⊗ 15				
APACHE SCORE	GCS score for APACHE		⊗ 15	⊗ 15	⊗ 15				
	Best GCS score		▷ 15						
DX	Creatinine(mg/dl)		▷ 4.016	▷ 4.683					
	Urine Out Total		0	0 0	0 0		0		
	Acute Renal Failure			▷ No					
	Severe Cardio Insuff			▷ No					
	Severe Liver Insuff.			▷ Yes					
	Severe Renal Insuff.			▷ No					
	Severe Resp Insuff.			▷ No					
	Immunocompromised			▷ No					
	Operative Status			▷ Elect.					
	Chronic Health Pts			▷ 2					
A P S	APS Glasgow Coma				! 0 15				
	APS Temperature C				! 0 36.6				
	APS Heart Rate				! 0 73				
	APS MAP				! 3 157				
	APS Respiratory Rate				! 1 26				
	APS Oxygenation				! 0 155				
	APS Arterial pH				! 2 7.30				
	APS Serum HCO3								
	APS Serum Sodium				! 0 137				
	APS Serum Potassium				! 0 4.1				
	APS Serum Creatinine				! 4 4.7				
	APS White Bld. Count				! 0 12.6				
	APS Hematocrit				! 2 29.0				
	APACHE II Age Score				▷ 3 60				
	APACHE II ChronicPts				! 2 2				
	APS Total Pts.				▷ 12				
	APACHE II Total Pts.				▷ 17				
S U R G I	13 Gastrointestinal.				! 08 othe				

← ← → →

12/02/01 1602

Manpower and resources

- ? Save manpower and resources
- ? Eliminate the need for paper records
 - permanent record still paper-based



Cost

- Hardware & software
- Statistical & analytic software packages
- Subscription to user group for benchmarking
- Service contract
- Salary for data-collection personnel

Standardization of terminology

- Standardization of language, terminology and categorization used by different care sections
- Important for future data retrieval and analysis

Confronting Problems

- **Human factors**
- **Overlapping infrastructure**
- **Overwhelming Data during crisis– e.g. resuscitation**
- **? Desirable feature : inflexible time limit for charting back**
- **Manpower and resources**
- **Standardization of terminology**
- **Interface with hospital information systems**
- **Security problem**
- **Legalization of electronic records and signature**

KWH experience Laboratory Interface

- March 2001 : once daily
- June 2001 : twice daily
- July 2003 : four times a day

First Asia Pacific Clinical Information System user conference 2001 H.K.

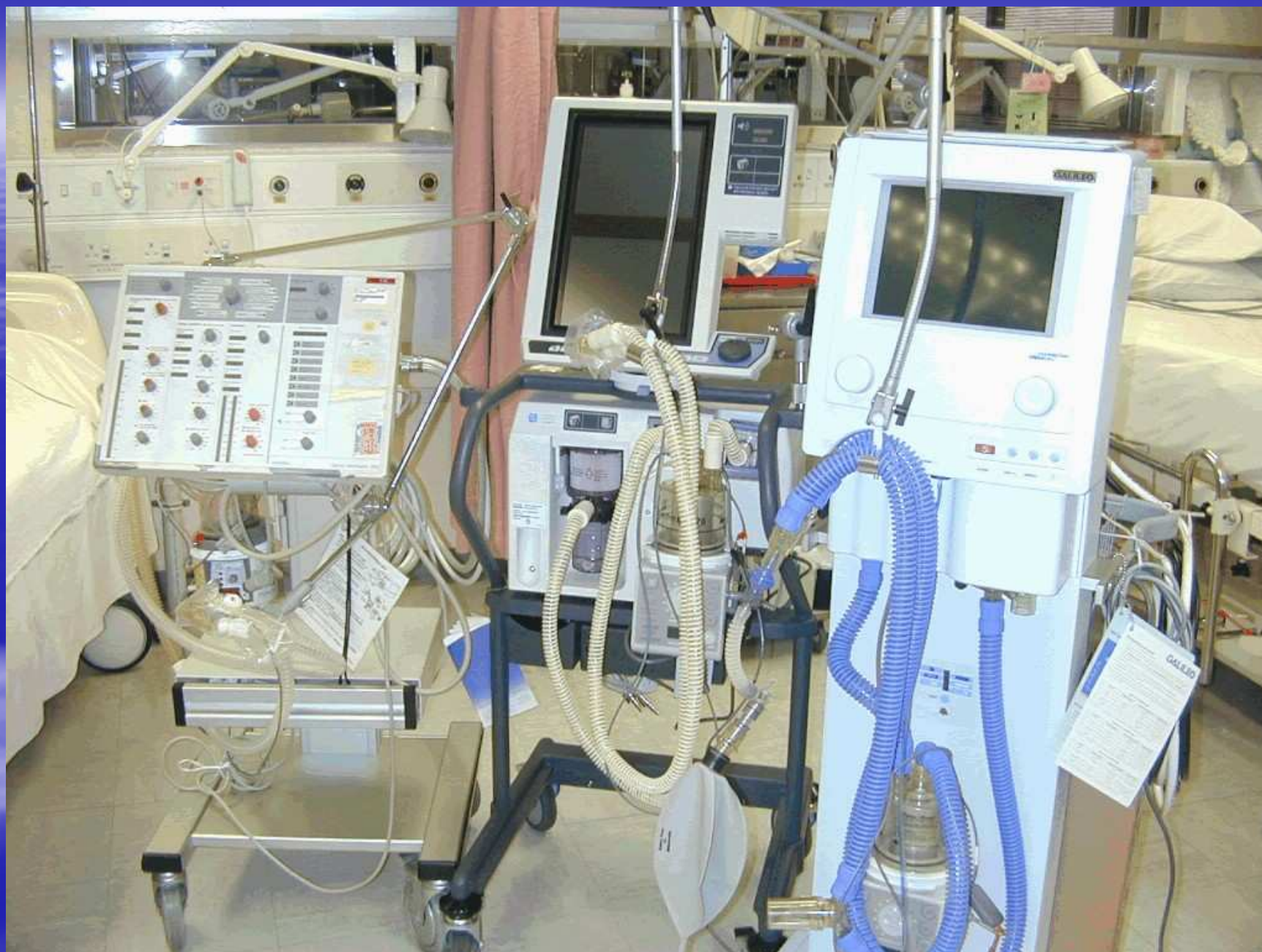


Problems of CIS

- Inflexible
 - Events in between charting require complicated manual entry
 - Over-whelming data during crisis – e.g. resuscitation, admission
 - Time limit for charting back (? Desirable feature)
 - No multitasking capability
- Save manpower or resource ?
 - A lot of hand copy
 - Overlapping infrastructure

Problems of CIS

- “Stand alone” system
 - Overlapping foundation facilities
 - ? Integration with LIS and HIS
- As a “Information Technology Tool”; No commercial ready made configuration
 - Require stable configuration team
 - Extra work load for configuration team
- Device driver needed to link each device to the system : brand and model specific

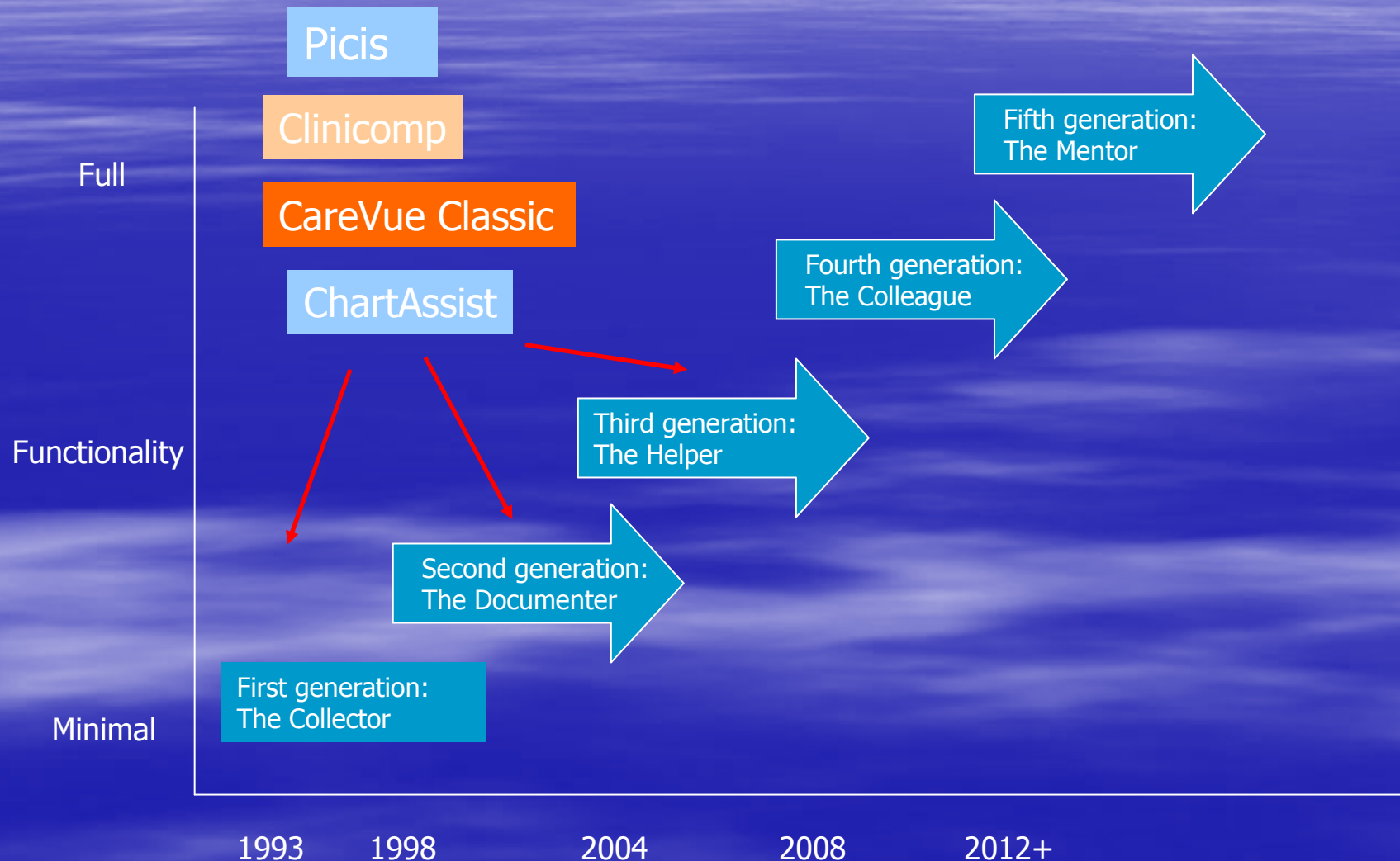


Key factors for success

- Dedicated Configuration / Implementation Team
- Strategic planning - set the goals
- Standardized terminology, definitions and categorization used for different care sections
- Top management commitment
- Technical support

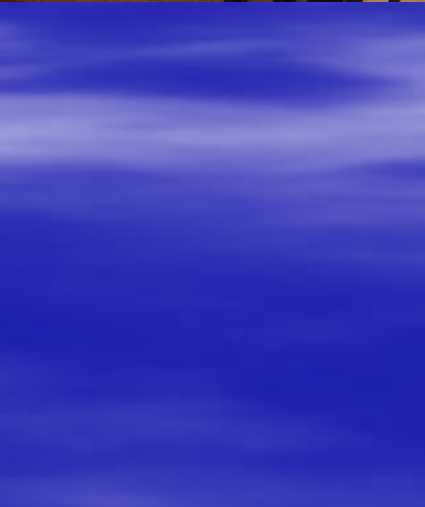
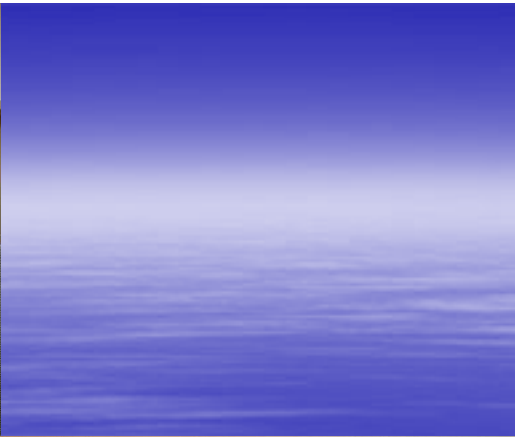
End-users input and commitment

The 2004 Gartner Computer-Based Patient Record System Generation Model



(Clinical Information System) CIS site visit

07 to 13 and 22 Sept. 05



Limitation of the exercise

- Inadequate time
 - Half to one day trip per vendor
 - Rely on vendor's presentation and designated site visit (?? Show room of the manufacturer)
- Difficult to get real picture of practical issues
- Some (likely targeted) products are just launched or will be launched in the near future

Observation

- Require strong IT support
- Top-management and end-user commitment
 - Require resource
 - Involve frontline staff in the early process
 - “Quality” driven rather than “budget” driven
 - Improve workflow (e.g. shortened handover time)
 - Collaborative team is paramount for success
 - Frontline (doctors, nursing and paramedics) input
 - Rely on commitment of super-users (should include both doctors and nurses)
- Difficult / Impossible for smooth interface with different vendors
 - Despite both compliant to certain standard (e.g. HL7)
 - Vendor would not disclose anything to other vendors
 - Single vendor for physiological monitors and CIS is a must !

Recommendation

- Software update
 - Vendor should provide up-to-date software version and
 - Guarantee free installation of the new software
- Stability of the Vendor in the coming 10 years ?
- Clear documentation of IT support / backup
 - How long will the vendor provide support
 - The cost of on-going maintenance
 - What is the expertise in the vendor's support team
 - Level of training provided to in-house staff

Recommendation

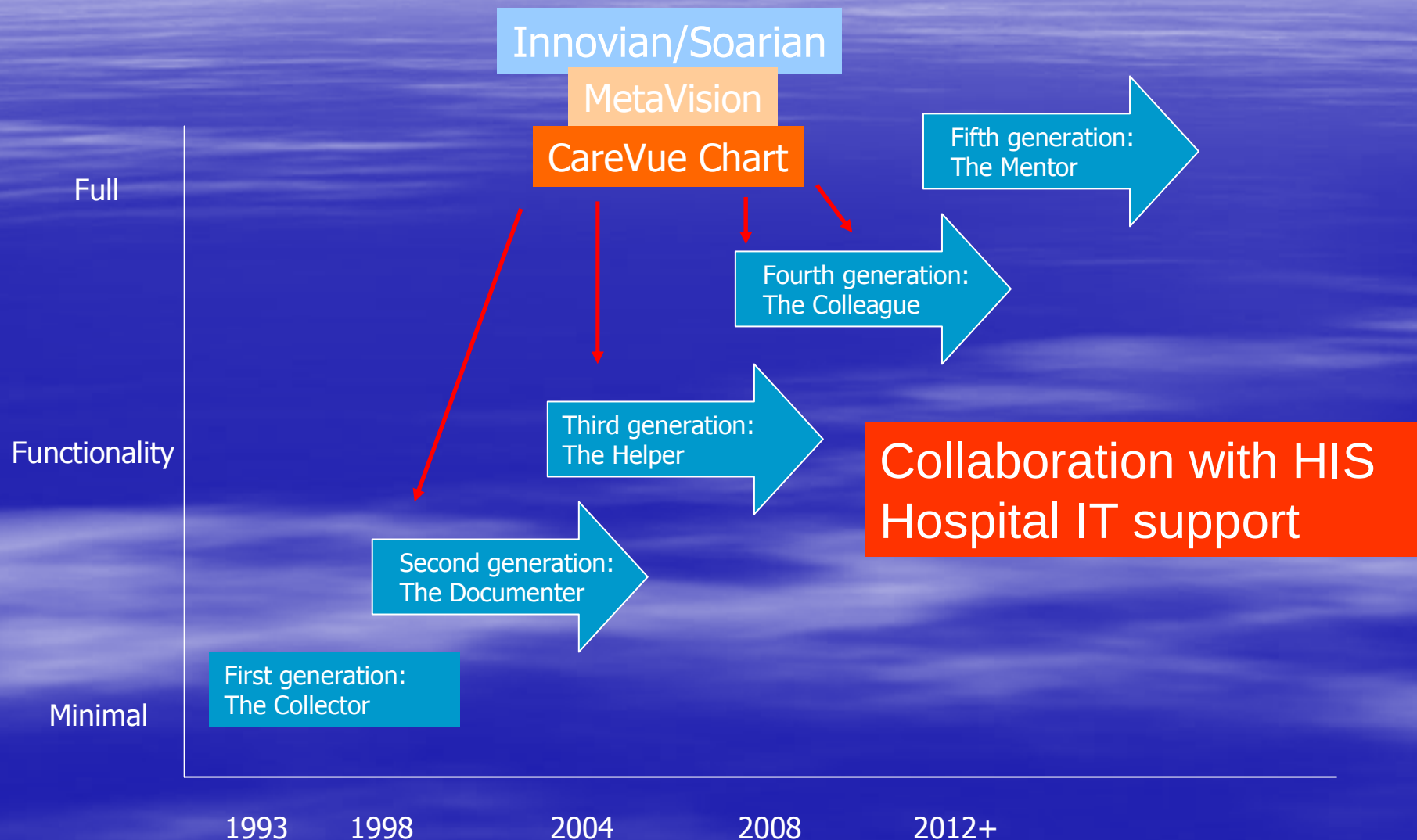
- Wish-list of Interface between CIS and HIS
 - Download fields / data
 - Laboratory results
 - ADT
 - Microbiology and pathology results
 - Bidirectional flow of fields / data
 - Discharge summary (in text rather than PDF format)
 - Severity scoring (e.g. APACHE)
 - Ideally MAR and medication database

Recommendation

- Avoid mixing responsibilities among vendors (including internal vendors)
 - Interface between medical devices and different vendors :
 - Vendor should be responsible to ensure that the interfaces with other vendor's solution in place
 - Interface between vendor and HIS (HAHO) :
 - HIS should open up our desirable list of field/data and
 - Set standard requirement for interface from the CIS vendors

End-users input and commitment

The 2004 Gartner Computer-Based Patient Record System Generation Model



Current situation of KWH

- Philips CareVue Classic / Chart :
 - ICU : 14 beds
 - CCU / HDU : 12 beds
 - Stroke beds (HDU) : 8 beds (pending)
- Philips :
 - Cardiac : TraceMaster ECG archive
 - Obstetric : ADT and medication data archive
- GE :
 - Operating Theatre
- IMDsoft
 - Neurosurgical HDU + Neurosurgical stroke : 12 beds



Redevelopment of Kwong Wah Hospital

QUESTIONS