

Being a System Administrator of a Clinical Information System

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What is System Administration?

- <<Project Manager during establishment>>
- Over look the computer systems and the ways people use them
 - Knowledge of the purposes of using the computers
 - Understand the behaviour of hardware / software
- Problem solving under constraints and stress
 - Quickly & correctly diagnose what is wrong
 - Offer the best to fix it





Project Management

■ Difficulties

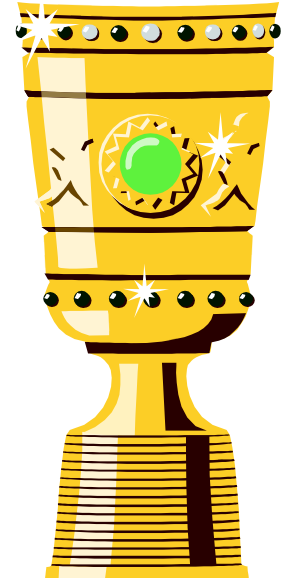
- No previous experience by project team members
- Scope vaguely defined
- Reluctance to change
- Big-bang vs. Phased approach
- Limitation of resources
- Meeting deadlines





Factors for Successful Project

- Commit the organization to the project
 - Involve the stakeholder/system owner early (HCE/Pathology/Pharmacy/COSs)
 - Risk assessment and management
- Communicate with team members
 - Changing requirements
 - Check progress
 - Handle unexpected issues





Who You Needed to Contact

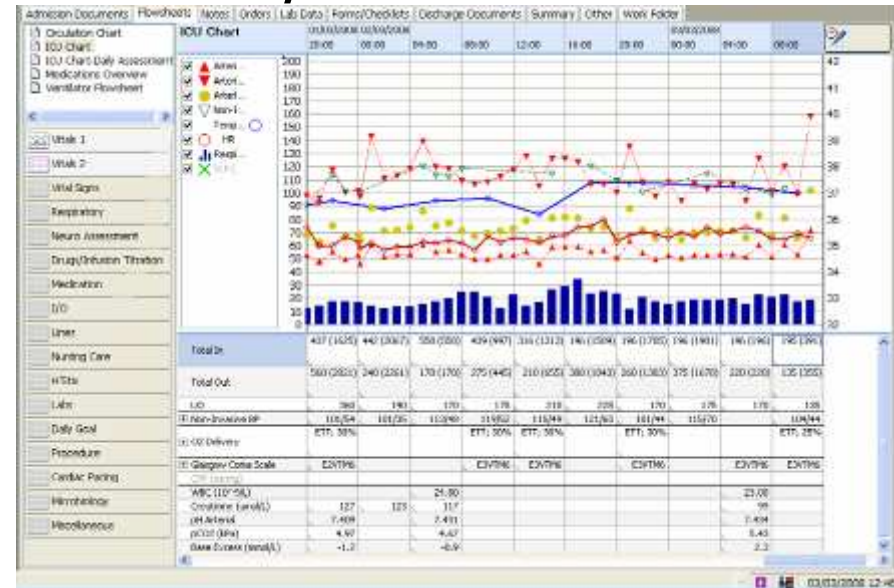
- COS of Pathology
 - Release of lab data
- COS of Radiology
 - Release of X-ray
- Drug Committee / Pharmacy
 - Approving the use eMAR
- Hospital's/HA IT
 - Network/Hardware/Data transfer
- Facility Management
 - Air-con
 - Cabling
- Non-ICU doctors
 - Briefing sessions (15-30min)
- DOM/WM of other departments
 - Handling of record/MAR





Design New Workflow

- Charting System
 - Decide on layout / how to read / handover
 - Mapping of data
 - Physiological Monitor
 - Ventilator
 - Laboratory Result
 - Patient's Demographics
- Logical & familiar to users





Design of New Workflow

■ Ordering System

■ Physician

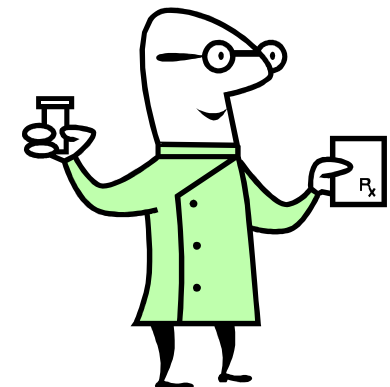
- Medication
- Blood transfusion
- TPN
- Lab test
- Ventilator
- Dialysis
- Defibrillation
- Pacemaker
- other treatment

■ Nurse

- MAR
- I/O chart
- Nursing Prescription

■ Pharmacy

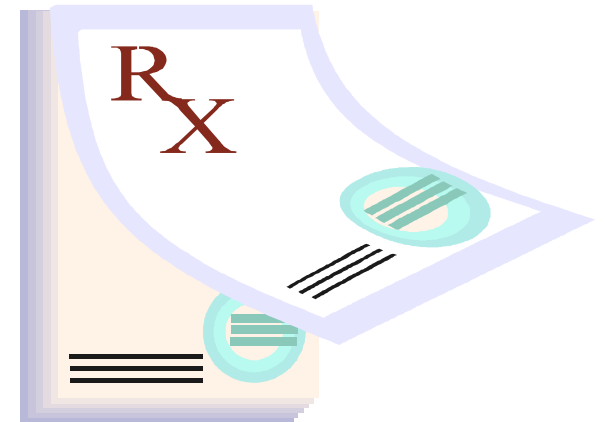
- Drug dispensing





Drug Dispensing

- Prescription rights
- Doctor do most prescription on CIS
 - Paper + CIS entry with TPN, Blood
 - Drug Scheduling
- Nurse informed
 - By system + By doctor
 - First check point
- Prescription sent to Pharmacy
 - Semi-automatic process



Philips CareVue Order Enquiry System

Current Patient

Search Conditions

Search

Ward

CCU
 FB (Acute)
 FB (Convalescent)
 General Ward
 ICU_B10
 ICU_D10
 Pending APACHE
 PendingCCU discharge

Search

Reset

Advanced Search

Search Result: 24 Records, Current Page: 1

1	Ward	Bed	Patient ID	Patient Name	Admit Time	Age	Gender	Precautions	Census Comments
	CCU	Bed 1		IT BONG	17/04/2009 23:21:48	83 years	Male		
	CCU	Bed 4		HUI NGAN	18/04/2009 09:38:01	76 years	Female		
	CCU	Bed 5		CHUNG KWONG	19/04/2009 02:03:44	54 years	Male		
	CCU	Bed 6		LIET JACOB JAN MARINUS	19/04/2009 02:45:13	51 years	Male		
	ICU_B10	B10-08		LOW	13/04/2009 12:13:41	76 years	Female	Contact precaution	
	ICU_B10	B10-09		DU TAK	17/04/2009 13:12:32	88 years	Male	Contact precaution	
	ICU_B10	B10-10		O HING	15/04/2009 22:13:50	64 years	Female	MRSA precaution	
	ICU_B10	B10-14		CHEK FAI	10/04/2009 06:39:46	76 years	Male		
	ICU_B10	B10-15		WOK KONG	20/04/2009 05:13:36	49 years	Male		
	ICU_B10	B10-16		S SUI FU	18/04/2009 11:55:55	44 years	Male		
	ICU_B10	B10-17		EA CH	15/04/2009 19:49:53	73 years	Male		
	ICU_B10	B10-21		CHUNG LAI	22/03/2009 01:51:29	71 years	Male		
	ICU_B10	B10-22		UNG HIN	16/04/2009 00:02:21	76 years	Male		
	ICU_B10	B10-23		HAU KING	12/04/2009 16:04:52	77 years	Female		
	ICU_D10	D10-01		AK KEE	27/03/2009 03:51:34	67 years	Male	Contact precaution	
	ICU_D10	D10-02		E HUNG	11/04/2009 10:34:36	55 years	Male		
	ICU_D10	D10-03		UNG FU KUEN	12/04/2009 03:35:41	83 years	Male		
	ICU_D10	D10-05		TAK KUEN	22/03/2009 13:49:49	51 years	Male		
	ICU_D10	D10-06		NG SAU TAO	23/03/2009 22:28:04	69 years	Female	MRSA precaution	
	ICU_D10	D10-07		SAU YUNG	18/04/2009 01:46:18	87 years	Female		
	ICU_D10	D10-08		GOON MUI MUI	20/04/2009 01:10:10		Female	Contact precaution	
	Pending APACHE	APACHE01		SHIU KIN	19/04/2009 03:33:01	74 years	Male		
	Pending APACHE	APACHE03		HON CHUNG	20/04/2009 03:43:11	82 years	Male	contact-dianhoea	
	Pending APACHE	APACHE04		HOU SAU	20/04/2009 05:17:31	62 years	Male		

Philips Medical Record Search System - Microsoft Internet Explorer

Edit View Favorites Tools Help

Address <http://cvtcp/CareVueOrder/index.aspx> Go Links

Philips CareVue Order Enquiry System

Select Order Record to Print

Search Result: 21 Records

Patient Name: **WAN** HKID: **A73** Hospital No: **HN09029171F**
 Age: **01/01/1940** DOB: **01/01/1940** Bed No: **D10-08**
 Admission Date: **07/04/2009 14:09** Gender: **Female**
 Allergy: **No drug allergy or drug alert**
 Fax To: **Auto** Fax Number: **28897277**

[Preview](#) [Fax](#) [Discharge](#) [Home](#)

☐ Scheduled	Remark	Administration Record in last 24 hrs
☐ IV Hydrocortisone 50 mg Q8H Start: 20/04/2009 12:34:00 Stop: Ordered: Chan Kin Wai U20465 Overriding reason:		Pending @21/04/2009 08:00:00 Pending @21/04/2009 00:00:00 50 mg IV @20/04/2009 16:00:00 User: Chin Sau Wai Cosign: Leung Ka Yue
☐ IV Esomeprazole (Nexium) 40 mg Daily (8am) Start: 20/04/2009 11:41:00 Stop: Ordered: Chu Alvin Po Ngai C41124 Overriding reason:		Pending @21/04/2009 08:00:00
☐ IV Tazocin 4.5 gm Q12H Start: 20/04/2009 09:27:00 Stop: Ordered: Chu Alvin Po Ngai C41124 Overriding reason:		Pending @21/04/2009 12:00:00 Pending @21/04/2009 00:00:00 4.5 gm IV @20/04/2009 12:00:00 User: Tong Wing Yam Cosign: Lau Yee Sang
☐ One-time	Remark	Administration Record in last 24 hrs
☐ IV Vancomycin 1000 mg STAT in 200ml NS over 2 hours Start: 20/04/2009 12:50:00 Stop: Ordered: TONG CHUN WAI M40128 Overriding reason:		1000 mg IV @20/04/2009 13:34:00 User: Tong Wing Yam Cosign: Luk Wai Ha
☐ NS 500 ml FR Once Intravascular Start: 20/04/2009 12:44:00 Stop: Ordered: Chan Kin Wai U20465 Overriding reason:		✓ @20/04/2009 12:44:00 User: Lau Yee Sang Cosign: Tong Wing Yam
☐ NS 500 ml FR Once Intravascular Start: 20/04/2009 12:38:00 Stop: Ordered: Chan Kin Wai U20465 Overriding reason:		✓ @20/04/2009 12:38:00 User: Tong Wing Yam Cosign: Lau Yee Sang
☐ IV Hydrocortisone 100 mg Once Start: 20/04/2009 12:33:00 Stop: Ordered: Chu Alvin Po Ngai C41124 Overriding reason:		100 mg IV @20/04/2009 12:33:00 User: Kwan Yuen Fan Eva Cosign: Tong Wing Yam
☐ IV Nor-adrenaline 1 ml Once Start: 20/04/2009 11:53:00		1 ml IV @20/04/2009 11:53:00 User: Chu Mei Chun Cosign: Kwan Yuen Fan Eva

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Done Local intranet

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Philips CareVue Order Enquiry System

☐ Overriding reason: ☐ IV Nor-adrenaline 2 ml Once Start: 20/04/2009 09:05:00 Stop: Ordered: Chu Alvin Po Ngai C41124 Overriding reason:		2 ml IV @20/04/2009 09:05:00 User: Tong Wing Yam Cosign: Luk Wai Ha
☐ Gelofusine 500 ml FR Once Intravascular Start: 20/04/2009 09:00:00 Stop: Ordered: Chu Alvin Po Ngai C41124 Overriding reason:		✓ @20/04/2009 09:00:00 User: Tong Wing Yam Cosign: Luk Wai Ha
☐ Continuous	Remark	Administration Record in last 24 hrs
☐ Packed Cells 2 unit at 4 hr per unit Continuous Start: 20/04/2009 13:02:00 Stop: Ordered: Chu Alvin Po Ngai C41124 Overriding reason:		1 Unit 240 ml @20/04/2009 13:45:00 User: Tong Wing Yam Cosign: Wang Mei Kai
☐ Nor-adrenaline 8 mg/44 ml D5 Intravascular Start 8 ml/hr See Daily Goal for Titration Start: 20/04/2009 09:36:00 Stop: Ordered: Chu Alvin Po Ngai C41124 Overriding reason:		20 ml/hr @20/04/2009 15:00:00 User: Chin Sau Wai 20 ml/hr ✓ @20/04/2009 14:00:00 User: Tong Wing Yam Cosign: Wang Mei Kai 20 ml/hr @20/04/2009 12:35:00 User: Kwan Yuen Fan Eva Cosign: Tong Wing Yam 18 ml/hr @20/04/2009 12:32:00 User: Kwan Yuen Fan Eva Cosign: Tong Wing Yam 15 ml/hr @20/04/2009 12:00:00 User: Kwan Yuen Fan Eva 8 ml/hr ✓ @20/04/2009 11:47:00 User: Tong Wing Yam Cosign: Lau Yee Sang
☐ NS for A-line 500 ml Continuous Intravascular Start 3 ml/hr Start: 20/04/2009 09:25:00 Stop: Ordered: Chu Alvin Po Ngai C41124 Overriding reason:		3 ml/hr ✓ @20/04/2009 15:13:00 User: Chin Sau Wai Cosign: Leung Ka Yue 3 ml/hr @20/04/2009 11:00:00 User: Tong Wing Yam 3 ml/hr ✓ @20/04/2009 09:40:00 User: Tong Wing Yam Cosign: Luk Wai Ha
☐ Nor-adrenaline 4 mg/60 ml D5 Intravascular Start 7 ml/hr See Daily Goal for Titration Start: 20/04/2009 09:00:00 Stop: Ordered: Chu Alvin Po Ngai C41124 Overriding reason:		Chart @20/04/2009 13:00:00 User: Tong Wing Yam 24 ml/hr @20/04/2009 11:29:00 User: Tong Wing Yam Cosign: Lau Yee Sang 20 ml/hr @20/04/2009 09:20:00 User: Tong Wing Yam Cosign: Luk Wai Ha 15 ml/hr @20/04/2009 09:10:00 User: Tong Wing Yam Cosign: Luk Wai Ha 10 ml/hr @20/04/2009 09:03:00 User: Tong Wing Yam Cosign: Luk Wai Ha 7 ml/hr ✓ @20/04/2009 09:00:00 User: Tong Wing Yam Cosign: Luk Wai Ha
☐ Discontinued - Scheduled	Remark	Administration Record in last 24 hrs
☐ IV Ranitidine 50 mg Q12H Start: 20/04/2009 10:29:00 Stop: 20/04/2009 11:42:00 Ordered: Chu Alvin Po Ngai C41124 Overriding reason:		Pending @21/04/2009 00:00:00 Pending @20/04/2009 12:00:00
☐ Discontinued - Non scheduled	Remark	Administration Record in last 24 hrs
☐ NS 500 ml Continuous Intravascular Start: 20/04/2009 09:35:00 Stop: 20/04/2009 09:36:00 Ordered: Chu Alvin Po Ngai C41124 Overriding reason:		

Preview

Fax

Discharge

Home

rptOrderRecord - Microsoft Internet Explorer

Address: <http://180.1.1.240/reportserver?/CareVueOrderReport/rptOrderRecord&parPrintID=127049&parSessionID=31ee1345vstpwu55cblahqt&parFormNo=MR3000/01/PY&parHospitalName=PYNEH%20ICU%20Current%20Order%20Record>

100% Find | Next Select a format Export

PYNEH ICU Current Order Record

Patient Name: WAN KOON MUI HKID: A7322537 Hospital No.: HH09029171F
 Age: DOB: 01/01/1940 Bed No.: D10-08
 Admit Date: 07/04/2009 14:09 Gender: Female
 Allergy: No drug allergy or drug alert Page No: 1 of 1

Scheduled	Administration Record in last 24 hrs
IV Hydrocortisone 50 mg Q8H Start: 20/04/2009 12:34:00 Stop: Ordered: Chan Kin Wai U20485 Overriding reason: Remark:	Pending @21/04/2009 08:00:00 Pending @21/04/2009 00:00:00 50 mg IV @20/04/2009 16:00:00
IV Esomeprazole (Nexium) 40 mg Daily (8am) Start: 20/04/2009 11:41:00 Stop: Ordered: Chu Amin Po Ngai C41124 Overriding reason: Remark:	Pending @21/04/2009 08:00:00
IV Tazocin 4.5 gm Q12H Start: 20/04/2009 09:27:00 Stop: Ordered: Chu Amin Po Ngai C41124 Overriding reason: Remark:	Pending @21/04/2009 12:00:00 Pending @21/04/2009 00:00:00 4.5 gm IV @20/04/2009 12:00:00
One Time IV Vancomycin 1000 mg STAT in 200ml NS over 2 hours	Administration Record in last 24 hrs

Done Internet

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Interface with Ward

■ Admission

- Review of all medications
- Sign off unnecessary medications
- Transcript all necessary medications

■ Discharge

- Transcript by ward MO
- Mechanism for signing off by ward MO



rptOrderRecord - Microsoft Internet Explorer

Address: http://180.1.1.240/reportserver?CareVueOrderReport/rptOrderRecord&parPrintID=127058&parSessionID=31ee1345vstpwu55cdlahqt&parFormNo=MR3000/01/PY&parHospitalName=PYNEH%20ICU%20Current%20Order%20Record%20Form%201

1 of 1 100% Find Next Select a format Export

PYNEH ICU Current Order Record

Patient Name: WA [] HKID: A73 [] Hospital No.: HH0902911F

Age: [] DOB: 01/01/1940 Bed No.: D10-08

Admit Date: 07/04/2009 14:09 Gender: Female

Allergy: No drug allergy or drug alert Page No: 1 of 1

Scheduled	Administration Record in last 24 hrs
IV Hydrocortisone 50 mg Q8H Start: 20/04/2009 12:34:00 Stop: Ordered: Chan Kin Wai U20485 Overriding reason: Remark: Fax to pharmacy ONLY if not to be continued in the receiving ward. SIGN OFF _____ CHOP _____ DATE _____	Pending @21/04/2009 08:00:00 Pending @21/04/2009 00:00:00 50 mg IV @20/04/2009 16:00:00
IV Esomeprazole (Nexium) 40 mg Daily (8am) Start: 20/04/2009 11:41:00 Stop: Ordered: Chu Amin Po Ngai C41124 Overriding reason: Remark: Fax to pharmacy ONLY if not to be continued in the receiving ward. SIGN OFF _____ CHOP _____ DATE _____	Pending @21/04/2009 08:00:00
IV Tazocin 4.5 gm Q12H Start: 20/04/2009 09:27:00 Stop: Ordered: Chu Amin Po Ngai C41124 Overriding reason: Remark: Fax to pharmacy ONLY if not to be continued in the receiving ward. SIGN OFF _____ CHOP _____ DATE _____	

Done Internet

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EN 15:37



Reminder Attached

On Arrival to RECEIVING WARD

1. Doctors of receiving wards should review the “Order Record” and transcribe appropriate medications to paper-based MAR forms for the continuing administration of medication in receiving wards
2. In case there is any **medication deemed unnecessary**, it should not be transcribed. Doctor of the receiving ward should chop and sign off in the “Order Record”. Then, it should be faxed to the Pharmacy for profile update.
3. Nurses in ward should double check to see if all the medications are transcribed or signed off by the doctor.



Problems with Data Transfer

- Push vs. Pull technology
 - ADT
 - Lab result
 - APACHE physiology data
- Problem with data coding
 - Cancelled results
 - Results given as remarks





First Time Training

- Very detailed with lots of practice
 - No one to coach/check if someone make a mistake
 - Unanticipated scenarios
- Trial run
 - Not too useful as we are all too busy
- Double charting
 - Excessive workload
 - Risk of inconsistent data

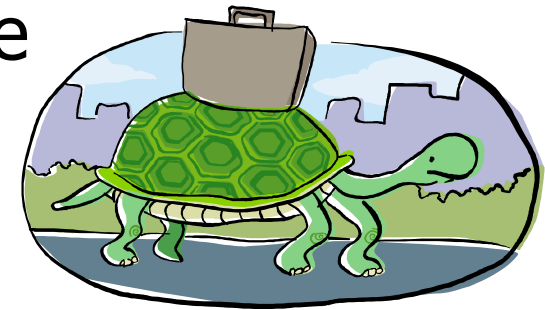




Implementation Approach

■ Phased Approach

- 1 chart at a time / 1 bed at a time
- Less prone to failure
- Slow in achieving a critical mass
- Loss of momentum



■ Big-bang Approach

- A package at a time
- Frustration and confusion initially
- Usually necessary at some time





Daily System Operation

- System policy & contingency plan
- User training
- User Account management
- Incidence handling
- Auditing of system usage

- Improvements
 - Configuration changes
 - Develop new functionality





System Policy

- Defines role and responsibility
- System/Data Owner
 - Director of Intensive Care
- Data Custodian
 - Administrator of CIS
- Users
 - Accountability & Confidentiality





Contingency Planning

- Business continuity planning
 - Isolated vs. global failure
 - Hardware vs. Network vs. Software failure
 - Short-term vs. medium-term vs. extended failure
- Disaster recovery planning
 - Backup
 - Redundancy
- Disaster drill





User Training

- Every shift of ICU MO rotation
 - 2 hours training on the morning when they come to ICU
 - On-the-job coaching
- No request for non-ICU MO training
 - Good support from ICU nurses





User Account Management

- Important for
 - data security / accountability
 - sense of ownership
- All doctors and AH
- ICU nurses + nurse specialists
- Informed by other departments for new staff rotation
- Remove every 6 months based on active user list by Hospital IT





One-Time User Account

- Legitimate user with no account
 - Pre-created one time account
 - Issue by ICU NO i/c with signature of user
 - Pass account creation request to Administrator
 - Create a new personal account
 - Inactivate the account
- Create one immediately





Incidence Handling

- Hardware failure – replacement
- Software failure
 - User error vs. true software bugs
- Security incidence
 - Preliminary tracing from application's audit trail
 - System's login and access log
 - May need help from vender
- Logging of incidences





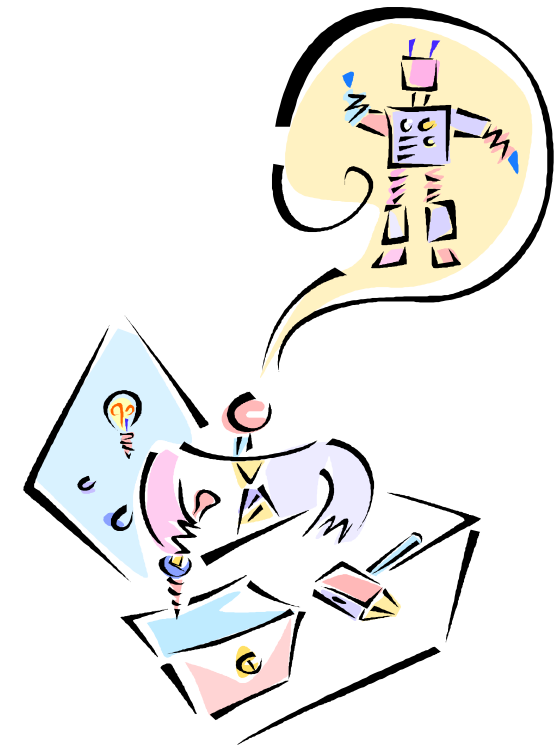
Configuration Change

- Log book for suggestions
 - Few if any
- From Hospital administration
 - New form for whole hospital
- From ICU director / nurse manager
- Interview with users
 - Clarity & efficiency
- Proper authorization & validation before change
- Proper monitoring after change



Developing New Functionality

- New Forms
- Calculation rules
- Clinical advisory
- Integration with other system
 - PACS
 - eKG
 - Hospital's / HA's intranet
 - Webmail
 - Guidelines





Bring Home Message

- Administrator orchestrate the interaction between people & computer
- People & computer system are dynamic
- Workflow evolves with time
- Think and plan ahead of everything (if possible)
- Familiar with how people & computer work to provide solution when in trouble